

Extractive Sector Transparency Measures Act - Annual Report

Reporting Entity Name	Heidelberg Materials Canada Limited		
Reporting Year	From 1/1/2025	To: 12/31/2025	Date submitted 5/27/2026
Reporting Entity ESTMA Identification Number	E395863	<input checked="" type="radio"/> Original Submission <input type="radio"/> Amended Report	
Other Subsidiaries Included (optional field)			
Not Consolidated			
Not Substituted			
Attestation by Reporting Entity	<p><i>In accordance with the requirements of the ESTMA, and in particular section 9 thereof, I attest I have reviewed the information contained in the ESTMA report for the entity(ies) listed above. Based on my knowledge, and having exercised reasonable diligence, the information in the ESTMA report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above.</i></p>		
Full Name of Director or Officer of Reporting Entity	Benedikt Zinn	Date	5/27/2026
Position Title	Senior Vice President & CFO NAM		

Reporting Entities May
Insert Their Brand/Logo here

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Subsidiary Reporting Entities (if necessary)			

Payments by Payee

Country	Payee Name ¹	Departments, Agency, etc... within Payee that Received Payments ²	Taxes	Royalties	Fees	Production Entitlements	Bonuses	Dividends	Infrastructure Improvement Payments	Total Amount paid to Payee	Notes ³⁴
Canada	CITY OF ABBOTSFORD		187,679		260					187,939	
Canada	CITY OF CALGARY		3,134,715		17,427					3,152,142	
Canada	CITY OF COQUITLAM		155,116		1,713					156,829	
Canada	CITY OF DELTA		3,884,434		15,434					3,899,868	
Canada	CITY OF EDMONTON		3,554,221		504					3,554,725	
Canada	CITY OF FORT ST JOHN		237,612		300					237,912	
Canada	CITY OF NANAIMO		383,820							383,820	
Canada	CITY OF OTTAWA		229,031							229,031	
Canada	CITY OF RICHMOND		753,469		1,735					755,204	
Canada	CITY OF SASKATOON		101,662							101,662	
Canada	CITY OF SURREY		876,252		1,604					877,856	
Canada	CITY OF TORONTO		973	981,260						982,233	
Canada	CITY OF VANCOUVER		2,914,499		5,067					2,919,566	
Canada	CITY OF VICTORIA		264,735							264,735	
Canada	CITY OF WINDSOR		71,311							71,311	
Canada	CITY OF WINNIPEG		503,892							503,892	
Canada	COUNTY OF GRANDE PRAIRIE		47,266	51,815	525					99,606	
Canada	COUNTY OF PRINCE EDWARD		417,928							417,928	
Canada	DISTRICT OF LAKE COUNTRY		139,825		3,920					143,745	
Canada	GOVERNMENT OF ALBERTA		5,355,079	111,566	12,912					5,479,557	
Canada	GOVERNMENT OF BRITISH COLUMBIA		69,272	13,346	211,838					294,456	
Canada	GOVERNMENT OF CANADA		43,804,815		14,877					43,819,692	
Canada	GOVERNMENT OF MANITOBA				121,445					121,445	
Canada	GOVERNMENT OF ONTARIO			16,167	138,224					154,392	
Canada	GOVERNMENT OF QUEBEC		127,000							127,000	
Canada	METRO VANCOUVER REGIONAL DISTRICT				1,211,854					1,211,854	
Canada	ONTARIO AGGREGATE RESOURCES CORPORATION			275,782						275,782	
Canada	STRATHCONA COUNTY		363,825		450					364,275	
Canada	STURGEON COUNTY		1,032,537		16,964					1,049,501	
Canada	TOWN OF AJAX		128,057							128,057	
Canada	TOWNSHIP OF LANGLEY		1,029,241		1,151					1,030,392	
Canada	YELLOWHEAD COUNTY		90,020	7,496						97,516	

Additional Notes:

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Payments by Project

Country	Project Name ¹	Taxes	Royalties	Fees	Production Entitlements	Bonuses	Dividends	Infrastructure Improvement Payments	Total Amount paid by Project	Notes ²³
Canada	Abbotsford RMC BLS	187,679		260					187,939	
Canada	Allied RMC BLS	318,874							318,874	
Canada	Amaranth MB-CMD			121,445					121,445	
Canada	Ancaster RMC TRK			10,714					10,714	
Canada	Ashton RMC BLS	24,433							24,433	
Canada	Aylmer RMC BLS	39,511							39,511	
Canada	Ayr RMC TRK			24,142					24,142	
Canada	Bamberton BC-CMD			512					512	
Canada	Brantford RMC TRK			18,750					18,750	
Canada	Cadomin AB-CMD	90,020	52,297	12,912					155,228	
Canada	Calgary AB-CMD	93,107		241					93,348	
Canada	Coquitlam RMC OFC			450					450	
Canada	CR Admin (Canada) OTH OFC			831					831	
Canada	Delta BC-CMD	78,337		1,351,516					1,429,853	
Canada	Duke Point BC-CMD	149,224							149,224	
Canada	Edmonton AB-CMD	2,667,884		8,641					2,676,525	
Canada	Edmonton LTA LTA BLS	806,242							806,242	
Canada	Fort St. John RMC BLS	51,489		150					51,639	
Canada	Fort St. John BC-CMD	186,123		150					186,273	
Canada	Gilley's S&G BLS	77,310		590					77,899	
Canada	Grande Prairie S&G BLS	3,834	51,815						55,650	
Canada	Grande Prairie S Peace RMC BL	43,432		525					43,957	
Canada	Granville Island RMC BLS	361,718		11,839					373,558	
Canada	Guelph RMC TRK			25,439					25,439	
Canada	HMC Corp Canada	49,287,491							49,287,491	
Canada	IMR Calgary Ops RMC TRK			16,841					16,841	
Canada	Kamloops AGG S&G BLS	46							46	
Canada	Kamloops BC-CMD			261					261	
Canada	Kitchener RMC TRK			24,107					24,107	
Canada	Kitimat BC-CMD			206					206	
Canada	Lake Country - AGG S&G BLS	139,825		3,920					143,745	
Canada	Langley 1 RMC BLS	378,411		775					379,186	
Canada	Langley BC S&G BLS	650,783		226					651,009	
Canada	Maple Ridge RMC OFC			250					250	
Canada	Marpole BC S&G BLS	782,349							782,349	
Canada	Marpole BC-CMD	11,229							11,229	
Canada	Marpole Lab RMC BLS	91,055							91,055	
Canada	Mitchell Island RMC BLS	434,595		1,985					436,580	

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Payments by Project

Country	Project Name ¹	Taxes	Royalties	Fees	Production Entitlements	Bonuses	Dividends	Infrastructure Improvement Payments	Total Amount paid by Project	Notes ²³
Canada	Montieth Bay-CMD			441					441	
Canada	N Vancouver - Rempel RMC OFC			500					500	
Canada	Nanaimo RMC BLS	234,596							234,596	
Canada	Nisbet S&G OFC			450					450	
Canada	OCEARM Ops RMC BLS	90,129							90,129	
Canada	Pembroke RMC BLS	3,372							3,372	
Canada	Pickering OTH BLS	88,546							88,546	
Canada	Picton ON-CMD	417,928	291,949	6,236					716,113	
Canada	Pipe Vancouver GRV BLS	1,578,020		250					1,578,270	
Canada	Pipeline AGG S&G BLS	77,806		6,365					84,171	
Canada	Point Trotter RMC BLS	863,758							863,758	
Canada	Ramsey RMC BLS	391,398		245					391,643	
Canada	Rempel-Allied RMC OFC			650					650	
Canada	Saskatoon RMC BLS	74,355							74,355	
Canada	Saskatoon SK-CMD	27,306							27,306	
Canada	Scott Pit S&G PLT		66,766						66,766	
Canada	Sheffield RMC BLS	204,598							204,598	
Canada	Spy Hill S&G BLS	1,786,453		100					1,786,553	
Canada	Stel-Marr RMC BLS	80,096		504					80,600	
Canada	Strathcona RMC BLS	363,825							363,825	
Canada	Surrey BC S&G BLS	71,805							71,805	
Canada	Surrey RMC BLS	804,447		1,604					806,051	
Canada	Texada Island-CMD	61,526	13,346	71,143					146,016	
Canada	Toronto ON-CMD	973	981,260						982,233	
Canada	Victoria RMC BLS	264,735							264,735	
Canada	Villeneuve S&G BLS	1,032,537		16,964					1,049,501	
Canada	Waterdown RMC TRK			35,074					35,074	
Canada	Windsor ON-CMD	71,311							71,311	
Canada	Winnipeg MB-CMD	3,862,575							3,862,575	
Canada	Winnipeg Pipe GRV BLS	451,190							451,190	

Additional Notes³: